

INVITATION

(for translation purposes – only the original German version of this AGM invitation is binding)

to the Shareholders

of Kuehne + Nagel International AG

Schindellegi, August 2020

Dear Shareholders,

The Board of Directors of Kuehne + Nagel International Ltd. invites you to the

Extraordinary General Meeting to be held

on Wednesday, 2 September 2020

at 10.00 a.m. (CET) in Schindellegi/SZ

The meeting takes place without physical participation of shareholders – pursuant to Article 27 COVID-19 Regulation 3 of the Federal Council of 19 June 2020 (as of 20 July 2020), voting will be carried-out via the independent proxy, only.

Please refer to the enclosed agenda item.

Agenda Item

Welcome, introduction and determinations of the extraordinary General Meeting

1. Resolution Regarding the Distribution of Dividends

The Board of Directors proposes to allocate the net profit for the business year 2019 of CHF 1'590'862'034.59 which was carried forward by the ordinary General Meeting on 5 May 2020 new as following:

- Payment of a dividend of CHF 4.00 gross per share with CHF 1.00 nominal value less 35% Swiss withholding tax = CHF 2.60 net
- Carry forward of net profit less dividend payments onto new account

Upon approval by the extraordinary General Meeting, payment of the dividend for the business year 2019 will be effected as of 8 September 2020.

Organizational matters

The auditors' report will be available at the Company's headquarter by 7 August 2020.

Participation and Voting Right

Votes must be casted in accordance with Art. 27 para. 1 lit. b. COVID-19 Ordinance 3 through the independent proxy, Investarit AG, only.

All shareholders registered with voting rights in the share register of Kuehne + Nagel International AG on 27 August 2020 at 17:00 p.m. (CET) are entitled to vote at the extraordinary General Meeting.

No entries will be made in the share register from 28 August 2020 up to and including 2 September 2020. Shares remain tradable regardless of whether they are registered for voting or not.

Important Information

The health of our shareholders has top priority.

Therefore, shareholders cannot attend in person and must use

- the online platform at <https://netvote.ch/kuehnenagel>, or
 - the prepared proxy form in writing
- to instruct the independent proxy.

We thank you in advance for your understanding.

Voting Right

As stated above, in accordance with Art. 27 para. 1 lit. b. COVID-19 Ordinance 3 votes must be casted through the independent proxy, Investarit AG, only. Shareholders are kindly requested to sign their voting instructions personally by hand on the prepared proxy form and to return the same, arriving no later than 1 September 2020 at Segetis AG, Platz 4, 6039 Root D4.

Shareholders can also issue instructions to the independent proxy electronically at <https://netvote.ch/kuehnenagel>. The instructions must be received by 1 September 2020 at 12:00 p.m. (CET) at the latest.

Privacy notice

Information about the processing of personal data of shareholders with respect to this extraordinary General Assembly is available under:

<https://home.kuehne-nagel.com/company/corporate-governance>.

Kuehne + Nagel International AG
for the Board of Directors

Dr. Joerg Wolle
Chairman