

AD HOC ANNOUNCEMENT

Pursuant to Art 53 SIX Listing Rules

Kuehne+Nagel announces long-term strategic collaboration with Amazon

Schindellegi / CH, September 21, 2026 – As part of its continued focus on strategic growth initiatives, Kuehne+Nagel has entered into a long-term strategic collaboration with its customer, Amazon. The collaboration is comprehensive in its scope. Building on an already strong relationship, it is designed to support future business opportunities and further strengthen customer services for Amazon and its affiliates.

“We are excited to enter this long-term collaboration with Amazon, with a shared focus on scale, innovation and customer value. Kuehne+Nagel’s global network, digital capabilities and supply chain expertise are well positioned to support Amazon’s evolving business needs, enabling us to accelerate future growth opportunities and create lasting value for our customers. We are setting the foundation for a new level of customer service commitment at a global scale for Amazon,” said Stefan Paul, CEO of Kuehne+Nagel International AG.

The collaboration includes Amazon Web Services (AWS), encompassing the infrastructure lifecycle from construction and equipment deployment to ongoing maintenance, upgrades and expansion projects. By building on its relationship with Amazon and AWS, Kuehne+Nagel will strengthen supply chain resilience, scalability and operational efficiency, supporting the continued growth of cloud infrastructure globally.

The collaboration is supported by a call option on existing Kuehne+Nagel shares that settles in cash or, at Amazon’s election, in shares, with vesting based on commercial milestones and services over a period of up to seven years. Kuehne+Nagel has arranged for a third-party financial institution to engage in hedging transactions in Kuehne+Nagel shares to support this arrangement.

Kuehne+Nagel
International AG
Schindellegi, Switzerland

Signe Wagner
Global Media Relations
+41 79 844 18 15
signe.wagner@
kuehne-nagel.com

Stephanie Gillespie
Air Logistics Communications
+41 79 577 94 44
stephanie.gillespie@
kuehne-nagel.com

About Kuehne+Nagel

With approximately 88,000 employees across over 1,300 sites in close to 100 countries, the Kuehne+Nagel Group is one of the world’s leading logistics providers. Headquartered in Switzerland and listed on the Zurich stock exchange, it is the global number one in Air and Sea Logistics and holds strong market positions in Road and Contract Logistics. Supporting around 400,000 customers worldwide, the Group draws on its global network, logistics expertise, and data-driven insights to deliver end-to-end supply chain solutions for global companies and industries.